One of the first projects I learned about when I became chancellor was the pedestrian bridge. It was needed to link the campus to 26 acres of university-owned property across the St. Joseph River. I quickly learned that the project had become nearly mythical, with practically no one believing it would ever become a reality. However, when I looked closer, I saw the bridge was a crucial part of the university’s master plan and that it still had support from Indiana University, elected federal officials, and community leaders.

So many strategic objectives were tied to the bridge (enrollment growth, possible student housing, recreational programs to enhance student life, community access, business development, and additional parking) that I began putting the project pieces together for a renewed comprehensive effort.

I am proud to report that ground has been broken, construction is under way, and the bridge is becoming a reality.

The cover story in Chancellor’s Report 2004-05 will give you more details about the project, but I want to take this opportunity to thank U.S. Rep. Chris Chocola, Sen. Richard Lugar, Sen. Evan Bayh, State Rep. B. Patrick Bauer, Carl Platz of the U.S. Army Corps of Engineers, IU Vice President and Chief Administrative Officer Terry Clapacs and his staff, IU Vice President of Government Relations Tom Healy, and IU Director of Federal Relations Doug Wasitis. Without them, the bridge project would not exist.

The Chancellor’s Annual Report also outlines the progress the campus is making on the six priorities defined in the IU South Bend strategic plan and recognizes benefactors who have made generous contributions to the university in the past year.

Thank you for your support of Indiana University South Bend.

Sincerely,

Una Mae Reck, Chancellor
Mission

Indiana University South Bend is the comprehensive undergraduate and graduate regional campus of Indiana University that is committed to serving north central Indiana and southwestern Michigan. Its mission is to create, disseminate, preserve, and apply knowledge. The campus is committed to excellence in teaching, learning, research, and creative activity; to strong liberal arts and sciences programs and professional disciplines; to acclaimed programs in the arts and nursing/health professions; and to diversity, civic engagement, and a global perspective. IU South Bend supports student learning, access, and success for a diverse residential and non-residential student body that includes under-represented and international students. The campus fosters student-faculty collaboration in research and learning. Committed to the economic development of its region and state, Indiana University South Bend meets the changing educational and research needs of the community and serves as a vibrant cultural resource.

Approved by the IU Board of Trustees, November 2005
An e-mail arrived at the desktop computer of IU South Bend Chancellor Una Mae Reck at 1:31 p.m. September 30, 2005. It was from Carl Platz, project manager, Detroit District, U.S. Army Corps of Engineers and simply stated, “This message is sent to officially notify you that the IUSB Section 14 construction contract was awarded today.”

The matter-of-fact message would be cryptic to most. But it was meaningful to the IU South Bend administration. Sixteen years, numerous design changes, funding delays, and three chancellors after the original proposal, the project is now becoming a reality – the pedestrian bridge over the St. Joseph River.

The planning began when the former Playland Park property was acquired by Indiana University from the city of South Bend in 1994 for $680,000. Since then the property has been used sparingly and speculated about much.

The importance of the pedestrian bridge to the future of the university cannot be overstated. The 600-foot long, 10-foot wide bridge will link the main campus to 26 acres on the south side of the St. Joseph River. It will allow for future expansion of the landlocked campus.

The most immediate needs to be addressed once the bridge is completed will be parking spaces for students, recreational fields to accommodate the growing intramural programs, and possible student housing in the future.

Business development is expected to follow to take advantage of the foot traffic from 7,500 students, 1,500 employees, and nearby residents.

The $2.75 million project is funded by federal money along with funds from IU South Bend.

The bridge will be made using sections of metal and concrete connected over two pilings in the St. Joseph River. The sides of the bridge will be about four feet high and will contain electrical connections for lights, telephones, and signage.

A groundbreaking December 1, 2005, featured federal and state legislators, representatives from the Army Corps of Engineers, Indiana University, and IU South Bend. All remarked on the years of planning for the bridge.


Chocola remarked on the persistence and the patience of the administration and Chancellor Reck to follow through with the plan. “I will look forward to the day when we can walk over for the ribbon cutting.”

Bauer used the occasion to praise IU President Adam Herbert for his support of the growth of IU regional campuses.

IU Trustee Cora Breckenridge said she had been waiting for this day. In comparing notes, it was nine years to some officials while others said it was 16 years of planning. “Some said it would never be built.” But she was confident that it would get done. “The bridge unlocks the future for IU South Bend.”

Lt. Col. Donald Lauzon of the Army Corps of Engineers saluted the “can do spirit” of the campus. “Each one of you has this spirit and you did it.”

The pedestrian bridge will take about one year to complete and will stand as a monument for those who always believed in the vision and growth of IU South Bend.
In fall 2004 7,501 students enrolled, representing a 3 percent increase over fall 2003. A record was set with 70,519 credit hours, a 4 percent increase over the previous year. Sixty percent of undergraduates registered as full-time students, also a record. IU South Bend enrolled 436 transfer students, 75 more than the previous year. In a year when programs across the nation experienced a decrease in international student enrollments, the university saw an increase and welcomed to campus 219 international students from more than 50 countries. The percentage of under-represented students increased to 11.1 percent, up from 9.1 percent in fall 1999. Spring 2005 enrollment was also strong with records in credit hours (64,895) and full-time equivalent students (4,440).
The Indiana University South Bend Strategic Plan is organized into six priorities. They are as follows:

- Foster Student Access & Success
- Encourage & Maintain Academic Excellence
- Enhance Diversity in the Curriculum, Classroom & Campus
- Strengthen Partnerships with the Community
- Reflect & Expand a Global Perspective
- Heighten Recognition & Accomplishments

The following pages highlight the progress the university made in 2004-05 on each of its priorities.
The central mission of IU South Bend is to guide, support, and challenge students. A liberal arts education serves as a gateway to excellence for a diverse and growing student population which is willing to learn, confront problems, and find solutions. Students take their knowledge into the work force where they will continue to strive for answers to daily problems. Examples of student access and success include:

A team of 11 political science students in Professor Neovi Karakatsanis’ class received the Best Delegation Award at the Midwest Model European Union Competition in Indianapolis. IU South Bend defeated teams including the University of Notre Dame, Ball State University, Purdue University, and IUPUI.

Mathematics Professor Mike Darnel coached a team of students which placed fifth out of 36 teams at the Indiana College Mathematics Contest.

During the year, 30 Student/Mentor Academic Research Teams grants were awarded to 24 students who were mentored by 20 faculty members.

Four students presented at the 15th Annual Argonne Symposium for Undergraduates in Science, Engineering and Mathematics. Six students gave presentations at the 17th Undergraduate Intercampus Women’s Studies/ Gender Studies Conference.

Fifty out-of-state students were awarded the first IU South Bend Chancellor’s Merit Awards. Students must have at least a 3.0 GPA and a score of 1,000 on the SAT to qualify. Students who received the award attended IU South Bend at the in-state tuition rate.

The university added two new graduate programs, the Masters of Arts in English and Master of Arts in Teaching English.

IU South Bend graduated its first students in the informatics program. Informatics is the study and application of information technology to the arts, sciences, and business. IU South Bend offers the only Informatics degree in north central Indiana and southwestern Michigan.

IU South Bend students received more than $27 million in financial aid and were awarded 322 scholarships and grants totaling $568,717.
Academic excellence is much more than walking into a classroom every day, speaking, and grading blue books. IU South Bend faculty members have the passion for teaching and research that creates an energetic environment. Faculty members strive for excellence in their work and in the work of their students. Examples of academic excellence at IU South Bend include:

Every year, Indiana University recognizes academic excellence by faculty members with the Founders Day awards. In 2005, four of the 12 awards were presented to professors at IU South Bend. Gretchen Anderson received the Herman Frederic Leiber Memorial Award for Teaching Excellence; Linda Chen received the Wilbert Hites Mentoring Award; Betsy Lucal received the Sylvia E. Bowman Award for Teaching Excellence; and Betty Mooney received the Part-time Teaching Award.

Twelve biology students pooled their resources to establish the first scholarship created by current students for a current professor at IU South Bend. The Dr. Ann Grens Scholarship benefits undergraduate students in the biological sciences. The scholarship says volumes about the relationships between professors and students at IU South Bend.

Faculty and staff at IU South Bend applied for $6,577,035 in research and program funding from a variety of university, government, and foundation resources, an increase of 33 percent over the previous year.

The Career Services Office had 1,107 appointments with students to provide career assessment, employee skills, job shadowing, and career and placement counseling.
Enhance Diversity

Encouraging diversity in the classroom is essential to changing stereotypes and creating a tolerant environment. Students are better prepared for their professions and leadership when they are familiar with an ever more diverse society.

To many, diversity means only race. However, that is only a partial snapshot of reality. Diversity means race, ethnicity, culture, gender, sexual orientation, age, disability, religion, and social class. All of these factors comprise the total picture of society. Enrollment of minority students in 2004-05 increased to 11.1 percent of the student body, up from 9.1 percent in 1999.

Diversity is an IU South Bend hallmark. Following its mission, the campus attracts non-traditional and traditional students. A common purpose of an education at IU South Bend is to prepare students for leadership roles in a diverse society. Here are some examples:

The Division of Social Work hosted an Ethnic Minority Conference at the Century Center in South Bend. The theme was “Strengthening Ethnic Families and Communities.”

The topic of gender was explored on campus several times. Author Beth Loffreda discussed her book Losing Matt Shepard: Life and Politics in the Aftermath of Antigay Murder; Judy Auerbach, from the American Foundation for AIDS Research, gave a lecture on the Feminization of AIDS; Susan Choi, author of The Foreign Student and American Woman, visited classes and gave a public lecture.

Sima Elizabeth Shefrin, the creator of the Middle East Peace Quilt, brought the quilt to campus for a two-month exhibit at the Schurz Library.

The Office of Campus Diversity presented the 8th Annual Conversations on Race, featuring Chicago Tribune columnist Clarence Page. The Midwest Black Man’s Think Tank also was held on campus for the third consecutive year, featuring Carl B. Westmoreland, senior advisor for the National Underground Railroad.

IU South Bend created the position of Hispanic enhancement recruiter/advisor to aid in the recruitment and early identification of academically promising Latino students. In addition, the Office of Admissions Web page was made available in Spanish, a first for the IU system.

The Helen Pope Scholarship was established to encourage the leadership of undergraduate students who are active in the Civil Rights Heritage Center. Helen Pope was a revered leader in the civil rights movement in South Bend.
Institutional engagement in the community is an important role for IU South Bend. One way of engaging external audiences is through partnerships. Because IU South Bend is a public, comprehensive institution of higher learning, the campus has a unique ability to form alliances with business, government, health care professions, schools, and other entities to work together. Here are some examples:

The Office of Community Links provides a clearinghouse for campus volunteers to find a service organization or activity to join. The Titans of Tomorrow is an on-campus program in which students from the Honors Program, the School of Education, and other academic programs tutor students from the nearby Jefferson Intermediate School. Parents reported that their children earned higher grades as a result of the program. The tutors found the experience an enriching addition to their college education.

The American Democracy Project invited the public to join the campus in reading and discussing one book together. The One Book, One Campus selection was War Is a Force That Gives Us Meaning, which prompted dynamic debate and thought across many segments of the campus and the community.

In partnership with Crowe Chizek and Company, the School of Business and Economics hosted a two-day Executive-in-Resident Program presenting Alan Cohen, co-founder, chairman, and Chief Executive Officer of the Finish Line, Inc. Cohen spoke on leadership, organizational change, financial management, information systems, buyer behavior, and general business concepts to graduate and undergraduate classes.

In partnership with Lake City Bank, IU South Bend presented the Entrepreneurship Lecture Series, featuring 10 of the area’s premier business leaders. Each executive took their real world experiences into the classroom to share with students and the public.

Partnerships, outreach, and lifelong learning are the mission of the new unit Extended Learning Services at IU South Bend. Under the leadership of its new director, Jackie Neuman, the unit is providing local employers and residents the chance to learn new skills to advance their careers or pursue their personal interests.

The Ernestine M. Raclin School of the Arts held its Kids Create event which attracted more than 250 young people and their parents to campus. Attendees participated with faculty members in interactive arts projects in theatre, dance, music, and visual arts.
Fostering a global perspective is an important aspect of higher education. Worldwide commerce and rapid communication place us all in the same universal neighborhood. We have to look beyond our backyards to understand the cultures, political structures, and economic developments that surround us.

College and universities must meet this challenge so their graduates can function and understand a changing world.

IU South Bend introduced an array of new programs including the International Studies minor, a minor in European Studies, and four new study programs. The International Studies minor includes a cross disciplinary study of contemporary issues and world regions. Costa Rica, London, Paris, and South Korea are sites of the new study-abroad programs.

The faculty at IU South Bend also reflect a global perspective with 65 international professors.

In a year when programs across the nation experienced a decrease in international student enrollments, IU South Bend saw a 13 percent increase and welcomed to campus 219 international students from more than 50 countries.

Students in the political science class of Professor Neovi Karakatsanis traveled to Europe to study the new European Union.

The Indiana German Heritage Society held its annual symposium at IU South Bend. This was the first time in the 20-year history of the society that the symposium was held in a city other than Indianapolis.
As the only public, comprehensive, undergraduate and graduate degree-granting institution of higher learning in north central Indiana and southwestern Michigan, it is important that IU South Bend make its resources, opportunities, and accomplishments known to the public. Communication and information encourage public support, investment, and enrollment.

A strategic marketing plan guides the communication, messaging, and advertising that is used to promote IU South Bend and inform the public about campus events, activities, and issues. The following marketing tools were used to heighten the image of IU South Bend:

A DVD was produced that highlights the personal attention students receive from faculty at IU South Bend and also showcases the beautiful facilities available to students. The video, “A Good Story to Tell” is 11 minutes long and is used widely by representatives of the campus in the community.

IU South Bend continues to receive significant coverage in the local news media. The South Bend Tribune, the Elkhart Truth, and local television and radio stations not only report on the issues, events, and activities on campus but use faculty as resources for insight and expertise on local, national, and international news stories. More than 300 articles mentioning IU South Bend are published annually.

IU South Bend uses a targeted advertising campaign designed to increase awareness of the university, promote programs, and recruit students. Commercials appear on local television and radio. Ads are displayed in newspapers, billboards, buses, and in movie theatres.

Chancellor Reck uses a series of publications to communicate the latest news from IU South Bend to alumni, community leaders, elected officials, local educators, and the campus. “Foundations” is published twice a year, the newsletter “Notes from the Chancellor,” is distributed quarterly and the Chancellor’s Annual Report wraps up the year.

IU South Bend had the largest contingent of students of any of the regional campuses to visit the Indiana Statehouse on February 8, 2005, as part of the Hoosiers for Higher Education initiative. Nearly 100 students, alumni, faculty, and friends of IU South Bend traveled to Indianapolis to visit with legislators about issues in higher education and to encourage state funding for renovation of the Associates Building on campus into a modern instructional facility.
The 2005-06 academic year promises to be historic. As you have already learned from the cover story, the long-awaited pedestrian bridge is nearly a reality. The bridge will not only provide growth and development opportunities to IU South Bend, it is a symbol of a new era.

Another symbol and historic project is the construction of a permanent home for the IU South Bend Elkhart Center in downtown Elkhart. The two-story classroom facility will be constructed entirely with private funds. Construction is expected to begin in the spring of 2006, and the facility will open for classes in the fall of 2007.

The fall 2005 academic year started with strong enrollment figures. Records were set for total credit hours taken (71,368), average credit hours per students (9.57), largest number of full-time undergraduate students (3,615 or 62.1 percent of the student population) and the largest new undergraduate class in history (1,696). IU South Bend also saw Hispanic student enrollment increase by 15 percent, and the campus has 208 international students from more than 50 countries.

History will be made in 2005-06 as IU South Bend continues to serve the community as the only public, comprehensive, undergraduate and graduate degree-granting institution in north central Indiana and southwestern Michigan.
Honor Roll of Donors

Indiana University South Bend is grateful to the hundreds of donors who express their confidence in the university through generous gifts. This list includes contributions to all areas of the university July 1, 2004, through June 30, 2005.

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