Good morning. Thank you all for being here this morning for the kick-off of the new academic year.

I enjoy these all campus meetings because it is an opportunity for all of us to come together as a team before the semester begins.

You may recall that last year we started the meeting with a performance by a member of our own Toradze Piano Studio.

I believe that music is an inspirational force, so I asked Dean Tom Miller if we could have another performance to set the stage for the meeting and the year.

Not only was he able to make the arrangements but he was able to get not one, but two performers.

So I will now turn the podium over to Dean Miller for the proper introduction of our musical guests.

(PERFORMANCE)

Thank you for that wonderful example of the talent and artistic beauty we have on this campus.

I hope that everyone had a fun and relaxing summer. I was able to spend some time with my new granddaughter, Zoe.
I am proud to report that she is crawling, eating solid food, and beginning to talk forcefully. However, at this time no one can understand her, nor determine if her baby talk is in German or English.

Zoe and her parents were able to come to South Bend for a week this summer. We went boating on Lake Michigan and I even brought her to campus one day. However, I resisted the temptation to enroll her.

She brings a smile to my face every time I think about her.

There is something about a baby in the family that renews your energy and commitment to making the world a better place.

I am excited and committed to doing the best job I can in the coming year for IU South Bend because we do make a difference in people’s lives.

As I enter my fourth year as chancellor, I am proud of what we have accomplished together but know we have challenges ahead.

I want to spend a few minutes talking with you about the most immediate issue we are all involved with... the start of classes on Monday.

We have been proactive this summer in trying to make the admissions and registration process easier for students.

If you haven’t been to the lobby of the first floor of the administration building lately I encourage you to do so. You will see the One-Stop Information Gateway program in full swing.

Visitors are met at the door and directed by greeters and escorts to the areas where they need service.
Eleven computer kiosks are available with student volunteers standing by to help with any questions.

The east wing now holds Student Services while Enrollment Services is in the west wing.

This unit has been operating under extended hours beginning last Saturday which will continue through next week.

Some of the changes to the building are related to the reorganization of the Continuing Studies program into the newly named Division of Extended Learning Services.

Under the leadership of Jackie Neuman, who will be introduced later, this division will bring cohesion to our off-campus offerings and will be responsive to the educational needs of businesses in the region.

Extended Learning Services is now located where the Registrar’s office used to be.

With regard to parking, we are also trying to be creative. Students and employees are being offered an incentive to use the shuttle bus system and park at the Club Landing on Lincolnway. They can save up to 20 dollars if they purchase the special shuttle parking permit.

Three shuttle vans will provide continuous service from 8:00 to 4:30 Monday through Thursday. We hope this will help alleviate the parking spike that occurs between 10 and 2.

I encourage everyone to do everything they can to make parking more convenient for students during the fall rush.
You may recall the problem we had with Peoplesoft last year during fall registration. It was a mess and our people did an amazing job of handling a frustrating situation.

Are all of the problems fixed? Probably not. There may be more bumps in the road. But I am confident that we have the people and processes in place to handle the situation.

Now let’s talk about food for a minute. Dining Services is making some changes to increase traffic to the main cafeteria, which will now be called The Grille.

The menu will included freshly grilled Titan burgers, a baked potato bar, a fresh salad bar, a fresh-baked breakfast item daily and Seattle’s Best coffee.

Improvements are also being made to the physical look of The Grille to make for an enjoyable dining experience.

The new menu and look will be unveiled in late September or October.

I want to thank everyone for their hard work, patience and commitment to helping students this fall.

As you know, enrollment numbers are very important. When I meet with legislators or talk to community leaders they are always interested in our growth rate.

Enrollment growth fuels many things, including the ability to get funding for buildings, programs, faculty and staff.

As I stand here today, enrollment figures are at a critical point. Headcount is point-68 percent behind last year at this time.

Credit hours are 1-point-16 percent ahead of last year at this time.
We will have more accurate information at the end of next week which is census week.

We must continue to remember we are all enrollment champions. Everyone who works on the campus is responsible for enrollment because each of you has tremendous influence on current and potential students and their parents.

A message we have been using for recruitment is the personal attention students receive from distinguished faculty at IU South Bend.

A great example is the recent Founders Day awards given by IU for excellence in teaching and mentoring. Four of the 16 award winners were from IU South Bend, the highest number of any campus. Vice Chancellor Guillaume will speak more about this in a few minutes.

Another way of communicating the personal attention students receive at IU South Bend is the video that was produced last spring by the marketing department.

I know some of you have seen it but many of you haven’t, for example our new faculty. So I wanted to take this opportunity to show the eleven minute video to all of as a group as another good way to kick off the new year. Enjoy.

VIDEO RUNS

Copies of the video are available. If you have an opportunity to use it please contact Ken Baierl, our director of communications and marketing.

I want to spend a few minutes looking at some of the major goals for the year ahead.

The strategic plan for the campus has been completed and approved by the Higher Learning Commission. I thank all of you who helped with that important and time-consuming project. I especially appreciate the leadership of Eileen Bender.
The plan will now serve as the core of the 2007 accreditation self-study. I am pleased at the progress that has already been made in this process and the hard work of the accreditation team.

The IU Mission Differentiation Project is entering its final phase.

You’ll recall that we diligently prepared and submitted a comprehensive analysis of the campus to Charlie Nelms and F.C. Richardson last year.

The report included recommendations for the future direction of the campus, along with an updated mission statement.

The administration at IU has made some general conclusions based on the early review of the Mission Differentiation Project.

For example, they will establish guidelines for the creation of new graduate programs and student housing at the regional campuses.

I expect those guidelines to be completed this year. Then we will know how to proceed.

The report, which will include the mission statements of all the IU campuses, still needs to be approved by the IU board of trustees. The mission statements will also need to be approved by the Indiana Commission of Higher Education.

The saga of the pedestrian bridge project appears to possibly be in its final phase.

Funding is in place and the Army Corps of Engineers has sent out bids for the project. If the bids come in within budget, it is possible that a groundbreaking ceremony could take place as soon as October.
I hesitate to say that the bridge is a reality because I know the history of this project. But it is getting close to being a reality.

As soon as we are able to make a definitive announcement about the project we will do so.

There is more potential good news on the horizon.

Vice Chancellor Sheffer and I have been working closely with business leaders in Elkhart to find a location and funding to build a new IU South Bend - Elkhart Center.

Progress has been very good because a core group of Elkhart civic leaders and advisory board members are behind the project and they are working very hard to make it happen.

We cannot make a formal announcement about this project because of the sensitive nature of the silent phase of the fundraising process. However, I am confident there will be an announcement this semester.

We are using a similar approach to make improvements to the Administration Building.

At this time we are identifying a core group of sponsors and advisory board members to lead the fundraising effort. Hopefully, there will be progress to report before the end of this academic year.

One project I can talk more about is the new facility for the IU Medical School – South Bend.

The two story structure across the street from the Notre Dame campus is complete and will be officially dedicated on October 25.
IU has had a medical program in South Bend for first and second year medical students for more than 30 years but never had its own building.

It is a beautiful facility. Currently there are 16 students in each class. The new building will allow the program to expand to 24 students per class.

IU South Bend proudly sends students into the program and our relationship with Notre Dame is getting stronger, especially with Dr. Rudi Navari who is the new director of the facility.

President Herbert and other dignitaries from IU and Notre Dame will attend the dedication.

The renovation of the Associates Building continues to be a priority for me. The project made it into the Senate version of the budget in the last legislative session but fell just short of being included in the final budget which was controlled by the House.

However, the relationships I developed with legislators during the last session will provide the foundation for our next lobbying effort.

We have strong support in the Senate with Senator Robert Meeks, chair of the Appropriations Committee and Joe Zakas, a local legislator.

I will be focusing on getting more support from Republican members of the House.

I am also working with representatives at IU to help designate the Associates Building as a high priority on their list for the next budget session.

Leadership is very important at IU South Bend and we have recently added three exceptional people to our management team.
Dr. Jacqueline Caul was named vice chancellor of student affairs and enrollment management. She is a member of my cabinet and many of you know her through her 16 years of service to this campus.

Jacquie received her bachelor’s from the University of Michigan, and her master’s in elementary and secondary education and Ph.D in administration and higher education from Michigan State University.

Previously, Jacquie was senior associate vice chancellor for student affairs.

Later in the program the new dean of the School of Business and Economics will be introduced, along with the recently appointed associate vice chancellor for academic affairs.

The general education curriculum has been implemented for this academic year. The new curriculum is required of all students in every major degree program.

Work began on this important university-wide project in March of 2000. The goal of the general education curriculum is to produce broadly educated graduates who have the ability to analyze issues from varied perspectives and communicate positions clearly and effectively.

I want to thank all of you who worked so hard on this huge undertaking. I also want to congratulate you on accomplishing your task.

Another important task at hand is accreditation for the School of Education by NCATE. An accreditation campus visit is scheduled for December. I know that interim Dean of Education Miriam Shillingsburg is working very hard on this project.

With the start of classes there are many events and activities coming up but I want to mention Constitution Week.
It will be held on campus Monday, September 19\textsuperscript{th} through Thursday, September 22.

Constitution Week ties in nicely to the American Democracy Project and this year’s campus theme, The Mutable Body. I encourage everyone to try to attend some of these activities.

In closing, I want to remind you of our campus parameters of engagement ---- communication, teamwork, integrity, civility, and commitment.

They have served us well over the past three years. We will continue to operate under those guidelines as we identify, debate and resolve issues on campus.

As you can see, we have a busy and potentially historic year ahead of us. Working together we can achieve great things – large and small.

I want to end by sharing an email with you that was passed along to me by Joann Phillips, our Alumni Director.

It is from Rochelle Owen who attended a dinner we arranged for IU South Bend alumni in Indianapolis two weeks ago. She was writing to thank us for the event.

In her email she says quote “I wanted to write to let you know what a pleasure it was to see you tonight. You’ve always been supportive of me and my aspirations. You and so many others really put a lot of faith in me and helped me find my way. IUSB means a great deal to me and the direction I have been able to take. It’s difficult to say where I’m headed, but I have such a solid foundation thanks to IUSB, I know I can do and be anything. Thanks for believing in me.”

What a wonderful testimonial.
I too, I want to express my heartfelt thanks for your hard work and your dedication to students at IU South Bend. Thank you.

At this time I would like to introduce the members of the Chancellor’s Cabinet. Please stand when your name is called.

Vice Chancellor for Academic Affairs, Alfred Guillaume.

Vice Chancellor for Administration and Fiscal Affairs, Bill O’Donnell.

Vice Chancellor for Student Affairs and Enrollment Management, Jacqui Caul.

Vice Chancellor for Public Affairs and University Advancement, Ilene Sheffer.

Vice Chancellor for Information Technologies, Pat Ames.

The cabinet has some more introductions, so I will now invite Alfred to the podium.

(CABINET MEMBERS GO TO PODIUM FOR ANY INTRODUCTIONS – ALFRED, BILL, JACQUI, ILENE, PAT)

Thank you. I would now like to bring Alfred back to the podium for recognition of academic awards.

MAE INTRODUCES IN ORDER:

ALFRED FOR RECOGNITION OF AWARDS

DAVID VOLLRATH - ACADEMIC SENATE PRESIDENT

RICK DENNIE – PROFESSIONAL STAFF CO-PRESIDENT
JOSEPHINE JOHNSON – BI-WEEKLY STAFF CO-PRESIDENT

ADJOURNMENT – All welcome to continental breakfast in the main lobby.